Financial Business Plan

Java Culture Inc.

1234 West Broadway Vancouver, BC

January 3, 2012

Table: Start-up

Start-up

Requirements

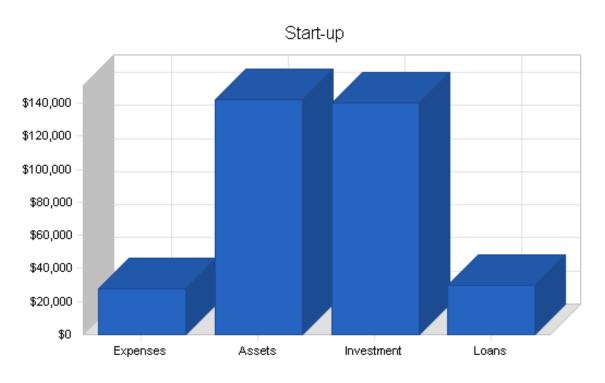
Start-up Expenses	
Legal	\$1,300
Stationery etc.	\$500
Brochures	\$3,580
Consultants	\$3,000
Insurance	\$2,400
Rent	\$4,400
Remodeling	\$10,000
Other	\$2,500
Total Start-up Expenses	\$27,680
Start-up Assets	
Cash Required	\$67,123
Start-up Inventory	\$16,027
Other Current Assets	\$0
Long-term Assets	\$59,170
Total Assets	\$142,320
Total Requirements	\$170,000

Table: Start-up Funding

Start-up Funding	
Start-up Expenses to Fund	\$27,680
Start-up Assets to Fund	\$142,320
Total Funding Required	\$170,000
Assets	_
Non-cash Assets from Start-up	\$75,197
Cash Requirements from Start-up	\$67,123
Additional Cash Raised	\$0
Cash Balance on Starting Date	\$67,123
Total Assets	\$142,320
Liabilities and Capital	<u></u>
Liabilities	
Current Borrowing	\$10,000
Long-term Liabilities	\$20,000
Accounts Payable (Outstanding Bills)	\$0
Other Current Liabilities (interest-free)	\$0
Total Liabilities	\$30,000
Total Elabilities	\$30,000

Capital

Planned Investment	
Arthur Garfield	\$70,000
James Polk	\$30,000
All other investors	\$40,000
Additional Investment Requirement	\$0
Total Planned Investment	\$140,000
Loss at Start-up (Start-up Expenses)	(\$27,680)
Total Capital	\$112,320
Total Capital and Liabilities	\$142,320
Total Funding	\$170,000



Market Analysis (Pie)

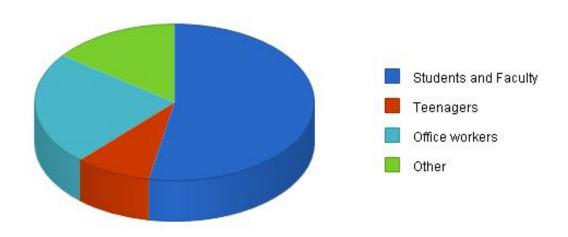


Table: Market Analysis

20)12	2013	2014	2015	2	2016	
Growth							CAGR
2%	18,000	18,360	1	8,727	19,102	19,484	2.00%
1%	3,000	3,030		3,060	3,091	3,122	1.00%
2%	8,000	8,160		8,323	8,489	8,659	2.00%
0%	5,000	5,000		5,000	5,000	5,000	0.00%
1.63%	34,000	34,550	3	5,110	35,682	36,265	1.63%
	Growth 2% 1% 2% 0%	Growth 2% 18,000 1% 3,000 2% 8,000 0% 5,000	Growth 2% 18,000 18,360 1% 3,000 3,030 2% 8,000 8,160 0% 5,000 5,000	Growth 2% 18,000 18,360 1 1% 3,000 3,030 2% 8,000 8,160 0% 5,000 5,000	Growth 2% 18,000 18,360 18,727 1% 3,000 3,030 3,060 2% 8,000 8,160 8,323 0% 5,000 5,000 5,000	Growth 2% 18,000 18,360 18,727 19,102 1% 3,000 3,030 3,060 3,091 2% 8,000 8,160 8,323 8,489 0% 5,000 5,000 5,000 5,000	Growth 2% 18,000 18,360 18,727 19,102 19,484 1% 3,000 3,030 3,060 3,091 3,122 2% 8,000 8,160 8,323 8,489 8,659 0% 5,000 5,000 5,000 5,000 5,000

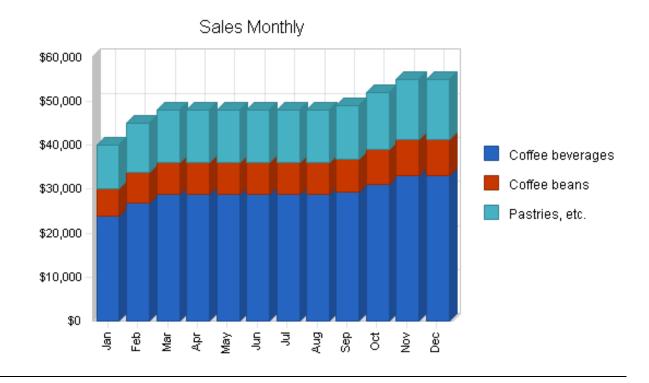


Table: Sales Forecast

Sales Forecast	_		
	2012	2013	2014
Sales			
Coffee beverages	\$350,400	\$385,440	\$423,984
Coffee beans	\$87,600	\$96,360	\$105,996
Pastries, etc.	\$146,000	\$160,600	\$176,660
Total Sales	\$584,000	\$642,400	\$706,640
Direct Cost of Sales	2012	2013	2014
Coffee beverages	\$87,600	\$96,360	\$105,996
Coffee beans	\$43,800	\$48,180	\$52,998
Pastries, etc.	\$73,000	\$80,300	\$88,330
Subtotal Direct Cost of Sales	\$204,400	\$224,840	\$247,324

Table: Personnel

Personnel Plan					
		2012	2013	2014	
Manager	\$35,000		\$37,800	\$40,824	
Baristas Employees	\$50,000		\$54,000 \$52,000	\$58,320	
	\$39,600			\$56,000	
Total People		7	8		8
Total Payroll	\$124,600		\$143,800	\$155,144	

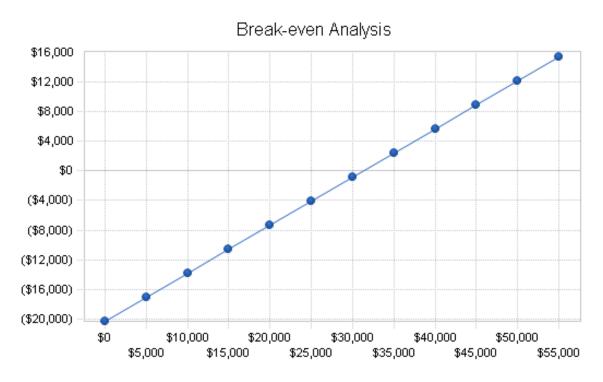


Table: Break-even Analysis

Break-even Analysis	
Monthly Revenue Break-even	\$31,247
Assumptions:	
Average Percent Variable Cost	35%
Estimated Monthly Fixed Cost	\$20.311

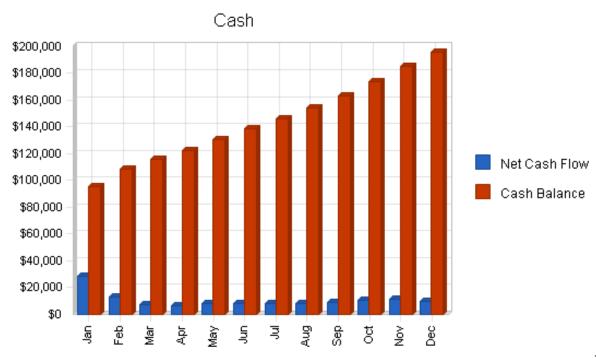


Table: Ca	ısh Fl	OW
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Pro Forma Cash Flow			
	2012	2013	2014
Cash Received			_
Cash from Operations			
Cash Sales	\$584,000	\$642,400	\$706,640
Subtotal Cash from Operations	\$584,000	\$642,400	\$706,640
Additional Cash Received			
Sales Tax, VAT, HST/GST Received	\$0	\$0	\$0
New Current Borrowing	\$0	\$0	\$0
New Other Liabilities (interest-free)	\$0	\$0	\$0
New Long-term Liabilities	\$0	\$0	\$0
Sales of Other Current Assets	\$0	\$0	\$0
Sales of Long-term Assets	\$0	\$0	\$0
New Investment Received	\$0	\$0	\$0
Subtotal Cash Received	\$584,000	\$642,400	\$706,640
Expenditures	2012	2013	2014
Expenditures from Operations			
Cash Spending	\$124,600	\$143,800	\$155,144
Bill Payments	\$327,387	\$388,715	\$420,945
Subtotal Spent on Operations	\$451,987	\$532,515	\$576,089
Additional Cash Spent			
Sales Tax, VAT, HST/GST Paid Out	\$0	\$0	\$0
Principal Repayment of Current Borrowing	\$3,300	\$3,300	\$3,300
Other Liabilities Principal Repayment	\$0	\$0	\$0
Long-term Liabilities Principal Repayment	\$0	\$3,585	\$3,961
Purchase Other Current Assets	\$0	\$0	\$0
Purchase Long-term Assets	\$0	\$2,000	\$2,000
Dividends	\$0	\$0	\$0
Subtotal Cash Spent	\$455,287	\$541,400	\$585,350
Net Cash Flow	\$128,713	\$101,000	\$121,290
Cash Balance	\$195,836	\$296,836	\$418,126
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Table: Profit and Loss

Pro Forma Profit and Loss			
	2012	2013	2014
Sales	\$584,000	\$642,400	\$706,640
Direct Cost of Sales	\$204,400	\$224,840	\$247,324
Other	\$0	\$0	\$0
Total Cost of Sales	\$204,400	\$224,840	\$247,324
Gross Margin	\$379,600	\$417,560	\$459,316
Gross Margin %	65.00%	65.00%	65.00%
Expenses			
Payroll	\$124,600	\$143,800	\$155,144
Sales and Marketing and Other Expenses	\$25,800	\$27,600	\$31,000
Depreciation	\$5,400	\$5,500	\$5,500
Rent	\$48,400	\$52,800	\$52,800
Rent	\$6,000	\$6,000	\$6,000
Maintenance	\$5,840	\$6,424	\$7,066
Utilities/Phone	\$9,000	\$9,500	\$10,000
Payroll Taxes	\$18,690	\$21,570	\$23,272
Other	\$0	\$0	\$0
Total Operating Expenses	\$243,730	\$273,194	\$290,782
Profit Before Interest and Taxes	\$135,870	\$144,366	\$168,534
EBITDA	\$141,270	\$149,866	\$174,034
Interest Expense	\$2,821	\$2,326	\$1,618
Taxes Incurred	\$33,262	\$35,510	\$42,424
Net Profit	\$99,787	\$106,530	\$124,491
Net Profit/Sales	17.09%	16.58%	17.62%

Table: Balance Sheet

Pro Forma Balance Sheet	_		
	2012	2013	2014
Assets			
Current Assets			
Cash	\$195,836	\$296,836	\$418,126
Inventory	\$21,175	\$23,293	\$25,622
Other Current Assets	\$0	\$0	\$0
Total Current Assets	\$217,011	\$320,129	\$443,748
Long-term Assets			
Long-term Assets	\$59,170	\$61,170	\$63,170
Accumulated Depreciation	\$5,400	\$10,900	\$16,400
Total Long-term Assets	\$53,770	\$50,270	\$46,770
Total Assets	\$270,781	\$370,399	\$490,518
Liabilities and Capital	2012	2013	2014
Current Liabilities			
Accounts Payable	\$31,974	\$31,947	\$34,836
Current Borrowing	\$6,700	\$3,400	\$100
Other Current Liabilities	\$0	\$0	\$0
Subtotal Current Liabilities	\$38,674	\$35,347	\$34,936
Long-term Liabilities	\$20,000	\$16,415	\$12,454
Total Liabilities	\$58,674	\$51,762	\$47,390
Paid-in Capital	\$140,000	\$140,000	\$140,000
Retained Earnings	(\$27,680)	\$72,107	\$178,637
Earnings	\$99,787	\$106,530	\$124,491
Total Capital	\$212,107	\$318,637	\$443,128
Total Liabilities and Capital	\$270,781	\$370,399	\$490,518
Net Worth	\$212,107	\$318,637	\$443,128
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Ratio Analysis 2012 2013 2014 Industry Processing Pr
Sales Growth 0.00% 10.00% 10.00% 5.5 Percent of Total Assets Inventory 7.82% 6.29% 5.22% 13. Other Current Assets 0.00% 0.00% 0.00% 32. Total Current Assets 80.14% 86.43% 90.47% 53. Long-term Assets 19.86% 13.57% 9.53% 46. Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
Inventory 7.82% 6.29% 5.22% 13. Other Current Assets 0.00% 0.00% 0.00% 32. Total Current Assets 80.14% 86.43% 90.47% 53. Long-term Assets 19.86% 13.57% 9.53% 46. Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
Inventory 7.82% 6.29% 5.22% 13. Other Current Assets 0.00% 0.00% 0.00% 32. Total Current Assets 80.14% 86.43% 90.47% 53. Long-term Assets 19.86% 13.57% 9.53% 46. Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
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Total Current Assets 80.14% 86.43% 90.47% 53. Long-term Assets 19.86% 13.57% 9.53% 46. Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
Long-term Assets 19.86% 13.57% 9.53% 46. Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
Total Assets 100.00% 100.00% 100.00% 100.00% Current Liabilities 14.28% 9.54% 7.12% 28.
Current Liabilities 14.28% 9.54% 7.12% 28.
Long-term Liabilities 7.39% 4.43% 2.54% 25.
Total Liabilities 21.67% 13.97% 9.66% 54.
Net Worth 78.33% 86.03% 90.34% 45.
Percent of Sales
Sales 100.00% 100.00% 100.00% 100.00%
Gross Margin 65.00% 65.00% 65.00% 17.
Selling, General & Administrative Expenses 47.94% 48.47% 47.37% 7.
Advertising Expenses 2.26% 2.18% 2.26% 0.
Profit Before Interest and Taxes 23.27% 22.47% 23.85% 1.
Main Ratios
Current 5.61 9.06 12.70
Quick 5.06 8.40 11.97
Total Debt to Total Assets 21.67% 13.97% 9.66% 61.
Pre-tax Return on Net Worth 62.73% 44.58% 37.67% 13.
Pre-tax Return on Assets 49.14% 38.35% 34.03% 5.
Additional Ratios 2012 2013 2014
Net Profit Margin 17.09% 16.58% 17.62%
Return on Equity 47.05% 33.43% 28.09%
Activity Ratios Inventory Tumover 10.91 10.11 10.11
Accounts Payable Tumover 11.24 12.17 12.17
Payment Days 27 30 29
Total Asset Turnover 2.16 1.73 1.44
Debt Ratios
Debt to Net Worth 0.28 0.16 0.11 Current Liab. to Liab. 0.66 0.68 0.74
Culletit Liab. to Liab.
Liquidity Ratios
Net Working Capital \$178,337 \$284,782 \$408,812
Interest Coverage 48.16 62.07 104.13
Additional Ratios
Assets to Sales 0.46 0.58 0.69
Current Debt/Total Assets 14% 10% 7%
Acid Test 5.06 8.40 11.97
Sales/Net Worth 2.75 2.02 1.59
Dividend Payout 0.00 0.00

Table: Sales Forecast													
Sales Forecast	-												
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Sales													
Coffee beverages	0%	\$24,000	\$27,000	\$28,800	\$28,800	\$28,800	\$28,800	\$28,800	\$28,800	\$29,400	\$31,200	\$33,000	\$33,000
Coffee beans	0%	\$6,000	\$6,750	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,350	\$7,800	\$8,250	\$8,250
Pastries, etc.	0%	\$10,000	\$11,250	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,250	\$13,000	\$13,750	\$13,750
Total Sales		\$40,000	\$45,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$49,000	\$52,000	\$55,000	\$55,000
Direct Cost of Sales		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Coffee beverages		\$6,000	\$6,750	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,350	\$7,800	\$8,250	\$8,250
Coffee beans		\$3,000	\$3,375	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600	\$3,675	\$3,900	\$4,125	\$4,125
Pastries, etc.		\$5,000	\$5,625	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,125	\$6,500	\$6,875	\$6,875
Subtotal Direct Cost of Sales		\$14.000	\$15,750	\$16.800	\$16.800	\$16.800	\$16.800	\$16.800	\$16.800	\$17,150	\$18,200	\$19,250	\$19.250

Table: Profit and Loss													
Pro Forma Profit and Loss	_												
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Sales		\$40,000	\$45,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$49,000	\$52,000	\$55,000	\$55,000
Direct Cost of Sales		\$14,000	\$15,750	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$17,150	\$18,200	\$19,250	\$19,250
Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cost of Sales		\$14,000	\$15,750	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$17,150	\$18,200	\$19,250	\$19,250
Gross Margin		\$26,000	\$29,250	\$31,200	\$31,200	\$31,200	\$31,200	\$31,200	\$31,200	\$31,850	\$33,800	\$35,750	\$35,750
Gross Margin %		65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%	65.00%
Expenses													
Payroll		\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383
Sales and Marketing and Other		\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150
Expenses													
Depreciation		\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450
Rent		\$0	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400
Rent		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Maintenance		\$400	\$450	\$480	\$480	\$480	\$480	\$480	\$480	\$490	\$520	\$550	\$550
Utilities/Phone		\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750
Payroll Taxes	15%	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558	\$1,558
Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses		\$16,191	\$20,641	\$20,671	\$20,671	\$20,671	\$20,671	\$20,671	\$20,671	\$20,681	\$20,711	\$20,741	\$20,741
Profit Before Interest and Taxes		\$9,809	\$8,609	\$10,529	\$10,529	\$10,529	\$10,529	\$10,529	\$10,529	\$11,169	\$13,089	\$15,009	\$15,009
EBITDA		\$10,259	\$9,059	\$10,979	\$10,979	\$10,979	\$10,979	\$10,979	\$10,979	\$11,619	\$13,539	\$15,459	\$15,459
Interest Expense		\$248	\$245	\$243	\$241	\$239	\$236	\$234	\$232	\$229	\$227	\$225	\$223
Taxes Incurred		\$2,390	\$2,091	\$2,572	\$2,572	\$2,573	\$2,573	\$2,574	\$2,574	\$2,735	\$3,216	\$3,696	\$3,697
Net Profit		\$7,171	\$6,273	\$7,715	\$7,716	\$7,718	\$7,720	\$7,721	\$7,723	\$8,205	\$9,647	\$11,088	\$11,090
Net Profit/Sales		17.93%	13.94%	16.07%	16.08%	16.08%	16.08%	16.09%	16.09%	16.74%	18.55%	20.16%	20.16%

Table: Cash Flow													
Pro Forma Cash Flow	_												
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Cash Received					•								
Cash from Operations													
Cash Sales		\$40,000	\$45,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$49,000	\$52,000	\$55,000	\$55,000
Subtotal Cash from Operations		\$40,000	\$45,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$49,000	\$52,000	\$55,000	\$55,000
Additional Cash Received													
Sales Tax, VAT, HST/GST Received	0.00%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Current Borrowing		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Other Liabilities (interest-free)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Long-term Liabilities		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales of Other Current Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales of Long-term Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Investment Received		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Cash Received		\$40,000	\$45,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000	\$49,000	\$52,000	\$55,000	\$55,000
Expenditures		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Expenditures from Operations													
Cash Spending		\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383	\$10,383
Bill Payments		\$712	\$21,650	\$29,845	\$30,569	\$29,450	\$29,449	\$29,447	\$29,445	\$29,474	\$30,424	\$32,727	\$34,195
Subtotal Spent on Operations		\$11,096	\$32,034	\$40,228	\$40,952	\$39,834	\$39,832	\$39,830	\$39,829	\$39,857	\$40,808	\$43,110	\$44,578
Additional Cash Spent													
Sales Tax, VAT, HST/GST Paid Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Principal Repayment of Current Borrowing		\$275	\$275	\$275	\$275	\$275	\$275	\$275	\$275	\$275	\$275	\$275	\$275
Other Liabilities Principal Repayment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Long-term Liabilities Principal Repayment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase Other Current Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase Long-term Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Dividends		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Cash Spent		\$11,371	\$32,309	\$40,503	\$41,227	\$40,109	\$40,107	\$40,105	\$40,104	\$40,132	\$41,083	\$43,385	\$44,853
Net Cash Flow		\$28,629	\$12,691	\$7,497	\$6,773	\$7,891	\$7,893	\$7,895	\$7,896	\$8,868	\$10,917	\$11,615	\$10,147
Cash Balance		\$95,752	\$108,444	\$115,940	\$122,713	\$130,605	\$138,498	\$146,393	\$154,289	\$163,157	\$174,074	\$185,689	\$195,836

Table: Balance Sheet

Pro Forma Balance Sheet													
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Assets	Starting Balances												
Current Assets													
Cash	\$67,123	\$95,752	\$108,444	\$115,940	\$122,713	\$130,605	\$138,498	\$146,393	\$154,289	\$163,157	\$174,074	\$185,689	\$195,836
Inventory	\$16,027	\$15,400	\$17,325	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480	\$18,865	\$20,020	\$21,175	\$21,175
Other Current Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Current Assets	\$83,150	\$111,152	\$125,769	\$134,420	\$141,193	\$149,085	\$156,978	\$164,873	\$172,769	\$182,022	\$194,094	\$206,864	\$217,011
Long-term Assets													
Long-term Assets	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170	\$59,170
Accumulated Depreciation	\$0	\$450	\$900	\$1,350	\$1,800	\$2,250	\$2,700	\$3,150	\$3,600	\$4,050	\$4,500	\$4,950	\$5,400
Total Long-term Assets	\$59,170	\$58,720	\$58,270	\$57,820	\$57,370	\$56,920	\$56,470	\$56,020	\$55,570	\$55,120	\$54,670	\$54,220	\$53,770
Total Assets	\$142,320	\$169,872	\$184,039	\$192,240	\$198,563	\$206,005	\$213,448	\$220,893	\$228,339	\$237,142	\$248,764	\$261,084	\$270,781
Liabilities and Capital		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Current Liabilities													
Accounts Payable	\$0	\$20,656	\$28,825	\$29,587	\$28,469	\$28,467	\$28,465	\$28,464	\$28,462	\$29,335	\$31,586	\$33,092	\$31,974
Current Borrowing	\$10,000	\$9,725	\$9,450	\$9,175	\$8,900	\$8,625	\$8,350	\$8,075	\$7,800	\$7,525	\$7,250	\$6,975	\$6,700
Other Current Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Current Liabilities	\$10,000	\$30,381	\$38,275	\$38,762	\$37,369	\$37,092	\$36,815	\$36,539	\$36,262	\$36,860	\$38,836	\$40,067	\$38,674
Long-term Liabilities	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Total Liabilities	\$30,000	\$50,381	\$58,275	\$58,762	\$57,369	\$57,092	\$56,815	\$56,539	\$56,262	\$56,860	\$58,836	\$60,067	\$58,674
Paid-in Capital	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000
Retained Earnings	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)	(\$27,680)
Earnings	\$0	\$7,171	\$13,444	\$21,158	\$28,875	\$36,593	\$44,312	\$52,034	\$59,757	\$67,962	\$77,608	\$88,697	\$99,787
Total Capital	\$112,320	\$119,491	\$125,764	\$133,478	\$141,195	\$148,913	\$156,632	\$164,354	\$172,077	\$180,282	\$189,928	\$201,017	\$212,107
Total Liabilities and Capital	\$142,320	\$169,872	\$184,039	\$192,240	\$198,563	\$206,005	\$213,448	\$220,893	\$228,339	\$237,142	\$248,764	\$261,084	\$270,781
Net Worth	\$112,320	\$119,491	\$125,764	\$133,478	\$141,195	\$148,913	\$156,632	\$164,354	\$172,077	\$180,282	\$189,928	\$201,017	\$212,107